



Pricol | BUY | TP: 700 | Upside: 27%

Surpasses expectations

We revise target price to Rs700 (previously Rs660) and maintain BUY rating due to increase in revenue estimates and valuation rollover. Pricol delivered a strong performance in 3QFY26, led by new launches, good traction in ACFMS segment and premiumization. Key monitorable includes customer addition at P3L, along with sustained premiumization and new model launches in the legacy business. The commencement of mass production of disc brakes from 4QFY26 is expected to support revenue growth. Pricol's foray into handlebar control technologies which is backed by customer interest, aligns with management's strategic vision of becoming a key player in the segment. With the premiumization theme intact, Pricol remains well-positioned to capitalize on emerging opportunities with a possibility of gaining market share. Trading at 22.7x/18.8x FY27/ FY28E earnings, we view current valuations as attractive. Remain positive on Pricol.

- Strong revenue growth:** Pricol reported standalone revenue growth of +27% yoy at Rs8bn (versus MNCL estimate of Rs7.74bn), primarily on the back of premiumization led growth and new model launches. This growth significantly outpaced the broader industry's performance. Pricol Precision Products (P3L) reported revenue of Rs2.3bn versus Rs2.4bn in 2QFY26, in-line with the underlying 2W production trend on qoq basis. Effectively consol. revenue grew by 64% yoy (P3L acquisition absent in 3QFY25) to Rs10.4bn.
- Margins remain rangebound:** Pricol reported standalone EBITDA margins at 11.2%, +30bps yoy and -40bps qoq. This was driven by lower employee cost and higher gross margins at a standalone level on yoy basis. Standalone EBITDA stood at Rs898mn, +30.3% yoy, +2% qoq. Effectively, Pricol reported standalone PAT growth of 24.8% yoy, -2% qoq at Rs445mn. EBITDA margin at P3L stood at 9.3% (versus 9.1% in 2QFY26).
- Key triggers intact, however undervalued:** We believe Pricol has built a strong technological foundation, complemented by superior product quality, which serves as a key differentiator in reinforcing its leadership aspirations in the Digital Instrument Cluster (DIS) segment. With a 37% market share in the domestic 2W space, the company aims to scale this to 45-50% by deepening partnerships with key OEMs such as Honda, Suzuki, and Yamaha. The proposed ABS regulation could accelerate growth in the disc brake segment; however, implementation hurdles make regulatory progress a key monitorable. The ACFMS segment has witnessed rebound in growth performing in-line with company performance due to introduction of new products and ramp up of exports. Key triggers for re-rating remain intact: (i) continued industry outperformance led by market share gains and transition towards LCD and TFT clusters, (ii) customer diversification led growth at P3L, (iii) foray into handlebar control technologies and (iv) disc brake ramp-up.
- Valuation and risks:** We revise our earnings estimates upwards by 4%/ 2% for FY26E/ FY27E, factoring upward adjustment in revenue. We forecast a revenue/EBITDA/PAT CAGR of 25%/25%/28% over FY25-28E. We value Pricol at 25x (unchanged) Dec'27E earnings to arrive at TP of Rs700 (previously Rs660) and maintain BUY rating. Increase in TP is driven by earnings upgrade and valuation rollover. Risks: Slowdown in ICE/ EV 2W sales, delay in commercializing of new products.

Target Price	700	Key Data		
		Bloomberg Code	PRICOL IN	
Last Close	550	Curr Shares O/S (mn)	121.9	
		Diluted Shares O/S(mn)	121.9	
Upside	27%	Mkt Cap (Rsbn/USDmn)	76.2/0.8	
Price Performance (%)		52 Wk H / L (Rs)	598/367	
		Daily Vol. (3M Avg.)	969749	
		1M	6M	1Yr
PRICOL IN	-16.9	27.9	10.8	
NIFTY	-3.1	3.1	8.9	

Source: Bloomberg, MNCL Research

Shareholding pattern (%)

	Dec-25	Sept-25	Jun-25	Mar-25
Promoter	38.5	38.5	38.5	38.5
FII/FPis	16.9	16.5	16.0	16.2
DIs	12.3	14.5	15.6	15.7
Others	32.3	30.5	29.9	29.6

Source: BSE

Consol. quarterly margin flat qoq to 11.7%



Revised estimates

Particulars (Rs bn)	FY26E			FY27E		
	New	Old	Chg (%)	New	Old	Chg (%)
Revenue	39.8	38.3	3.8%	45.7	44.6	2.5%
EBITDA	4.6	4.4	4.4%	5.4	5.3	1.8%
PAT	2.5	2.4	3.8%	3.0	2.9	2.4%

Source: MNCL Research Estimates

Y/E Mar (Rs mn)	3QFY26	3QFY25	YoY (%)	2QFY26	QoQ (%)
Net sales	10394	6338	64.0	10069	3.2
Raw materials total	7172	4375	63.9	6993	2.6
Employee costs	1246	779	59.9	1148	8.5
Other expenses	762	433	76.0	748	2.0
EBITDA	1214	751	61.6	1180	2.9
EBITDA margin	11.7	11.9	(17)bps	11.7	(4)bps
Depreciation	302	224	34.8	300	0.6
Finance cost	86	23	281.5	68	26.7
Other income	19	40	(52.5)	34	(43.6)
PBT	845	545	55.2	845	(0.1)
Tax	208	130	60.1	206	1.2
Adjusted PAT	637	415	53.7	640	(0.5)

Source: Company, MNCL Research – consol. numbers. SACL consolidation from Feb'25(absent in 3QFY25).

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Y/E Mar (Rs mn)	Revenue	YoY (%)	EBITDA	EBITDA (%)	Adj PAT	YoY (%)	Adj EPS	RoE (%)	RoCE (%)	P/E (x)	EV/EBITDA (x)
FY24	22,718	16.0	2,795	12.3	1,466	27.6	12.0	18.9	18.9	26.1	13.5
FY25	26,919	18.5	3,129	11.6	1,670	13.9	13.7	17.9	17.4	34.7	18.6
FY26E	39,780	47.8	4,616	11.6	2,454	46.9	20.1	21.8	21.4	27.3	14.7
FY27E	45,687	14.9	5,369	11.8	2,951	20.2	24.2	21.3	20.9	22.7	12.5
FY28E	52,151	14.1	6,168	11.8	3,566	20.8	29.3	20.9	20.9	18.8	10.4

Source: Company, MNCL Research Estimates - consolidated numbers. SACL consolidation from Feb'25.

3QFY26 Conference Call Key Takeaways

Industry Environment & Outlook

- Management expects to continue outperforming the underlying auto industry, supported by CPV expansion, regulatory tailwinds, and diversification across products and geographies.
- Reduction in GST and improving sentiment in the 2W segment provided incremental support in Q3, with management expecting this momentum to carry into Q4 and FY27.

Overall Performance & Positioning

- Q3FY26 reinforced Pricol's positioning as a diversified Tier-1 automotive technology supplier, with growth driven by both higher share-of-wallet with existing OEMs and onboarding of new customers.
- Management reiterated confidence in sustaining steady-state margins despite ongoing scale-up, supported by indexing of commodity costs with customers (100% pass-through with a 3–6-month lag).
- The company continues to position itself as a technology-led player across DIS and ACFMS systems, while simultaneously scaling up its polymer/plastics platform to support future growth.

Growth Drivers – New Programs & Content Expansion

- New DIS product launches in Q3 included LCD clusters for VE Commercial Vehicles (TITAN), Hero Xtreme 125R, Bajaj Chetak C2501, Suzuki Access, along with fuel level sensors for Suzuki Access, as well as BMW 450GS (oil pump, water pump, jet oil spray, suction tubes) as evidence of deeper integration into engine-critical systems, strengthening Pricol's credibility in premium global OEM platforms.
- Revenue growth continues to be driven by share-of-wallet gains with existing customers as well as incremental wins with new OEMs across automotive and select industrial segments.
- ACFMS is emerging as a key growth pillar, with management indicating that ~25% of consolidated revenue in 9MFY26 will be contributed by this segment.
- Export content within ACFMS is structurally high and expected to remain significant, particularly across the US and EU, with mass production already underway for customers such as Caterpillar.
- Disc brakes have moved beyond pilot stage, with initial runs executed for a startup EV OEM; supplies to one of the largest OEMs are expected to commence from Q1FY27, scaling meaningfully from Q2FY27 onward.
- Regulatory tailwinds remain supportive, with management reiterating that the expected ABS mandate would structurally benefit disc brake penetration. Current disc brake capacity stands at ~0.5 mn units per annum.

Plastics / Polymer Business (P3L) – Scale with Margin Repair

- P3L delivered Q3FY26 revenue of ~Rs2.33 bn with EBITDA margin of ~9.3%, supported by strong demand and continued ramp-up in customer programs.
- Management reiterated long-term margin guidance of ~10.5% for the plastics business, driven by operating leverage, process improvements, and scale benefits.

- Capacity utilisation remains elevated (>90%), prompting investments in additional capacity and commissioning of a new plant; a Centre of Excellence is also being set up to develop new technologies (e.g., in-mould painting and advanced polymer processes).

Technology & New-Generation Products

- Telematics, part of Pricol's portfolio for over a decade and where it holds leadership in off-road vehicles, is being integrated with DIS to create next-generation connected cockpit solutions.
- Battery Management System (BMS) development has matured, with samples already shared with multiple 2W OEM customers; revenue visibility remains early-stage but positions Pricol for future EV architectures.
- Signed an exclusive MoU with BOE Varitronix to localise optical bonding of LCD/TFT displays, enabling backward integration and reducing import dependence; commercial production is targeted to commence over the next 3–4 quarters.
- Entered a partnership with Domino for development of premium switches for 2W OEMs; currently in advanced study and development phase.

Exports & Global Footprint

- Exports accounted for ~10% of total revenue, with ~15% YoY growth in Q3FY26, driven largely by ACFMS programs for US and EU customers.
- Management indicated that recent tariff changes have not impacted Pricol's export programs, and demand visibility remains healthy across geographies.

Margins, Costs & Working Capital

- Margin profile remains stable, with management reiterating that steady-state margins are sustainable even as new businesses scale up.
- Increase in finance costs was attributed to higher working capital requirements following sharp revenue growth; management clarified there is no long-term borrowing on the balance sheet.
- Employee costs rose due to investments in engineering talent and strategic partnerships, aligning with the company's long-term technology roadmap; no material impact expected from new labour laws, with residual contract labour issues expected to be resolved by March.

Capacity Expansion & Capital Allocation

- Management guided for cumulative capex of ~Rs5 bn over the next 2–3 years, spanning DIS, ACFMS, and plastics capacity expansion, along with technology localisation initiatives.
- While standalone utilisation is difficult to quantify, management indicated sufficient flexibility to support growth over the next 2–3 years, with plastics being the most capacity-constrained segment.

Valuation - BUY with a TP of Rs700

Pricol has a history of sailing through several issues, be it some failed joint ventures, overhang of hostile acquisition by Minda Corp, poor financial and operational performance due to pandemic led disruption and the semiconductor availability issue. This has led to muted valuations for very long periods and only after the favorable order by CCI, has the valuation truly appreciated.

Further, we believe that Pricol is well set for robust growth due to premiumization led rising content per vehicle. Additionally, venture into new products will only augment this growth.

SACL Acquisition - We believe that acquisition price i.e. ~8x on FY24 PE ratio is reasonable on account of SACL's presence with fast-growing TVS Limited (contributes 50-55% to SACL's revenue), its propulsion-agnostic product offerings, and potential for gaining new customers through its established relationships in the legacy business. **We have estimated the revenue at SACL to grow at CAGR of 14% over FY25-28E.**

Therefore, we value Pricol at 25x (unchanged) Dec'27e EPS to arrive at a target price of Rs700/share (previously 660) and maintain a BUY rating. We believe Pricol's current valuation does not fully reflect its operational performance and the visible growth levers ahead. At CMP of Rs550, Pricol trades at an attractive valuation of 20x Dec'27e PE ratio.

Exhibit 1: PE Valuation

PE Valuation	Dec'27e
EPS - Rs/sh	28
Attributed multiple	25
TP - Rs/sh	700
CMP - Rs/sh	550
Upside	27%

Source: MNCL Research Estimates

Exhibit 2: 1-year forward P/E chart



Source: Bloomberg, MNCL Research Estimates

Exhibit 3: 1-year forward EV/EBITDA chart



Source: Bloomberg, MNCL Research Estimates

Quarterly Financials & Key Performance Indicators

Exhibit 4: Quarterly Financials

Y/E March (Rs mn)	Q4FY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	3QFY26
Net Sales	5,837	6,199	6,688	6,338	7,694	8,953	10,069	10,394
Raw Materials	3,995	4,253	4,679	4,375	5,300	6,241	6,993	7,172
% of sales	68%	69%	70%	69%	69%	70%	69%	69%
Employee Costs	663	694	750	779	1,024	1,077	1,148	1,246
Other Expenditure	378	447	487	433	569	646	748	762
EBITDA (Rs mn)	801	805	772	751	801	990	1,180	1,214
EBITDA Margin %	13.7	13.0	11.5	11.9	10.4	11.1	11.7	11.7
Depreciation	201	203	207	224	264	286	300	302
Interest	38	30	27	23	52	64	68	86
Other Income	44	22	61	40	43	22	34	19
Exceptional Items	(60)	-	-	-	-	-	-	-
PBT	546	593	600	545	528	661	845	845
Tax	131	138	149	130	179	163	206	208
Tax rate (%)	24.0	23.2	24.9	23.9	33.9	24.6	24.3	24.6
Reported PAT	415	456	451	415	349	499	640	637
Adjusted PAT	475	456	451	415	349	499	640	637
YoY Growth (%)								
Revenue YoY Growth	11.5	15.4	15.7	10.7	31.8	44.4	50.5	64.0
Adj. EBITDA	30.5	24.5	16.3	10.7	-0.1	23.0	52.8	61.6
Adj. PAT	59.4	42.7	35.9	21.9	-26.4	9.5	42.0	53.7
QoQ Growth (%)								
Revenue	1.9	6.2	7.9	-5.2	21.4	16.4	12.5	3.2
Adj. EBITDA	18.2	0.4	-4.0	-2.8	6.6	23.6	19.2	2.9
Adj. PAT	39.6	-4.1	-1.1	-8.0	-15.7	42.8	28.3	-0.5

Source: Company, MNCL Research – consolidated numbers. 4QFY25 includes SACL consolidation from Feb'25.

Financials

Exhibit 5: Income Statement

P&L - Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Revenues	12,394	14,131	15,447	19,586	22,718	26,919	39,780	45,687	52,151
Materials cost	8,585	9,648	10,696	13,733	15,552	18,607	27,752	31,909	36,458
% of revenues	69.3	68.3	69.2	70.1	68.5	69.1	69.8	69.8	69.9
Employee cost	1,594	1,665	1,918	2,275	2,626	3,247	4,538	5,241	5,954
% of revenues	12.9	11.8	12.4	11.6	11.6	12.1	11.4	11.5	11.4
Others	1,361	1,039	1,027	1,293	1,744	1,936	2,895	3,198	3,582
% of revenues	11.0	7.4	6.6	6.6	7.7	7.2	7.3	7.0	6.9
EBITDA	854	1,779	1,806	2,285	2,795	3,129	4,616	5,369	6,168
EBITDA margin (%)	6.9	12.6	11.7	11.7	12.3	11.6	11.6	11.8	11.8
Depreciation & Amortization	959	942	818	779	821	898	1,168	1,367	1,487
EBIT	-105	837	987	1,506	1,974	2,231	3,447	4,003	4,681
Interest expenses	338	431	273	183	183	132	290	151	89
PBT from operations	-444	407	715	1,323	1,792	2,100	3,158	3,852	4,592
Other income	149	78	88	46	127	166	115	83	163
Exceptional items	0	0	0	98	-60	0	0	0	0
PBT	-295	485	803	1,466	1,859	2,266	3,272	3,935	4,754
Taxes	-36	327	292	219	453	596	818	984	1,189
Effective tax rate (%)	12.1%	67.4%	36.4%	15.0%	24.4%	26.3%	25.0%	25.0%	25.0%
PAT from continuing operations	-259	158	511	1,247	1,406	1,670	2,454	2,951	3,566
Profit/ (loss) from discontinued operations	-728	257	-						
Total PAT	-988	415	511	1,247	1,406	1,670	2,454	2,951	3,566
Adjusted PAT	-259	158	511	1,149	1,466	1,670	2,454	2,951	3,566

Source: Company, MNCL Research Estimates, consolidated numbers, SACL consolidated from Feb'25

Exhibit 6: Key Ratios

Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Growth Ratio (%)									
Revenue	(31.7)	14.0	9.3	26.8	16.0	18.5	47.8	14.9	14.1
EBITDA	254.7	108.4	1.5	26.5	22.3	12.0	47.5	16.3	14.9
Adjusted PAT	(72.3)	(161.0)	222.8	125.0	27.6	13.9	46.9	20.2	20.8
Margin Ratios (%)									
EBITDA	6.9	12.6	11.7	11.7	12.3	11.6	11.6	11.8	11.8
PBT from operations	(3.6)	2.9	4.6	6.8	7.9	7.8	7.9	8.4	8.8
Adjusted PAT	(2.1)	1.1	3.3	5.9	6.5	6.2	6.2	6.5	6.8
Return Ratios (%)									
ROE	-5.8	3.4	9.3	18.0	18.9	17.9	21.8	21.3	20.9
ROCE	0.5	3.9	9.3	17.6	18.9	17.4	21.4	20.9	20.9
ROIC	-1.3	3.8	9.3	18.8	20.1	18.1	21.8	21.0	22.4
Turnover Ratios (days)									
Gross block turnover ratio (x)	1.9	2.1	2.3	2.6	2.7	2.6	2.9	2.8	2.8
Debtors	58	49	56	50	46	64	60	60	60
Inventory	100	92	81	72	75	71	70	70	70
Creditors	135	107	92	75	76	89	85	85	85
Cash conversion cycle	23	34	45	47	45	46	45	45	45
Solvency Ratio (x)									
Net debt-equity	0.8	0.3	0.1	0.0	(0.1)	0.0	0.1	(0.0)	(0.1)
Debt-equity	0.9	0.5	0.2	0.1	0.1	0.1	0.1	0.0	0.0
Interest coverage ratio	(0.3)	1.9	3.6	8.2	10.8	16.9	11.9	26.6	52.3
Gross debt/EBITDA	4.3	1.4	0.7	0.4	0.2	0.4	0.3	0.1	0.0
Current Ratio	0.8	1.3	1.3	1.3	1.4	1.3	1.3	1.4	1.7
Per share Ratios (Rs)									
Adjusted EPS	-2.7	1.3	4.2	9.4	12.0	13.7	20.1	24.2	29.3
BVPS	41.9	43.1	47.3	57.8	69.4	83.4	101.4	125.6	154.9
CEPS	7.4	9.0	10.9	15.8	18.8	21.1	29.7	35.4	41.5
DPS	-	-	-	-	-	-	2.1	-	-
Dividend payout %	-	-	-	-	-	-	10.5	-	-
Valuation (x)*									
P/E (adjusted)	-12.4	35.3	24.4	17.7	26.1	34.7	27.3	22.7	18.8
P/BV	0.8	1.1	2.2	2.9	4.5	5.7	5.4	4.4	3.6
EV/EBITDA	7.6	4.1	7.3	8.9	13.5	18.6	14.7	12.5	10.4
Dividend yield %	0%	0%	0%	0%	0%	0%	0%	0%	0%

Source: Company, MNCL Research Estimates, consolidated numbers

Exhibit 7: Balance Sheet

Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Sources of Funds									
Equity Share Capital	95	122	122	122	122	122	122	122	122
Reserves & surplus	3,879	5,126	5,640	6,921	8,331	10,038	12,235	15,186	18,752
Shareholders' fund	3,974	5,248	5,762	7,043	8,453	10,160	12,357	15,308	18,874
Total Debt	3,714	2,480	1,281	892	466	1,245	1,245	395	217
Lease Liabilities (current + non current)	0	306	254	211	143	102	102	102	102
Def tax liab. (net)	519	574	563	411	348	301	301	301	301
Other non current liabilities	280	90	49	88	29	580	580	580	580
Total Liabilities	8,487	8,697	7,908	8,645	9,439	12,389	14,586	16,687	20,075
Gross Block	7,083	6,611	7,077	7,738	8,808	12,179	14,988	17,550	19,162
Less: Acc. Depreciation	2,687	2,864	3,334	3,779	4,216	5,113	6,282	7,648	9,135
Net Block	4,396	3,747	3,744	3,959	4,592	7,065	8,706	9,901	10,027
Capital WIP	219	198	84	140	379	699	390	328	216
Investment Property	95	150	154	69	67	64	64	64	64
ROU Assets - Net	423	459	392	345	277	263	263	263	263
Intangible Assets	1,411	1,168	1,034	909	788	804	804	804	804
Goodwill	993	894	795	695	596	517	517	517	517
Net Fixed Assets	7,537	6,616	6,203	6,117	6,699	9,413	10,745	11,878	11,891
Investments - Non current	0	0	0	12	12	71	71	71	71
Other non current assets	703	444	292	309	216	206	206	206	206
Inventories	2,361	2,432	2,365	2,717	3,203	3,626	5,322	6,120	6,992
Sundry debtors	1,960	1,879	2,389	2,677	2,870	4,727	6,539	7,510	8,573
Cash	425	747	507	839	1,136	1,020	294	462	2,960
Other current assets	316	245	232	391	220	429	429	429	429
Total Current Asset	5,062	5,303	5,493	6,625	7,430	9,803	12,585	14,520	18,954
Trade payables	3,186	2,818	2,699	2,826	3,258	4,546	6,463	7,431	8,490
Other current Liab.	1,445	669	1,152	1,332	1,200	2,097	2,097	2,097	2,097
Provisions (current + non current)	183	178	228	260	459	462	462	462	462
Net Current Assets	248	1,638	1,413	2,207	2,512	2,699	3,563	4,531	7,905
Total Assets	8,487	8,697	7,908	8,645	9,439	12,389	14,586	16,687	20,075

Source: Company, MNCL Research Estimates, consolidated numbers

Exhibit 8: Cash Flow

Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Operating profit bef working capital changes	449	1,953	1,832	2,325	2,886	3,223	4,616	5,369	6,168
Changes in working capital	1,073	(660)	122	(295)	43	437	(1,591)	(800)	(876)
Cash flow from operations	1,512	1,282	1,826	1,663	2,548	3,093	2,207	3,585	4,104
Net Capex	(756)	(320)	(449)	(849)	(1,433)	(2,163)	(2,500)	(2,500)	(1,500)
FCF	756	962	1,378	814	1,115	930	(293)	1,085	2,604
Cash flow from investments	(274)	(210)	(447)	(690)	(1,293)	(3,770)	(2,385)	(2,417)	(1,337)
Cash flow from financing	(1,689)	(701)	(1,536)	(638)	(689)	562	(547)	(1,001)	(267)
Net change in cash	(450)	372	(156)	334	565	(115)	(726)	167	2,499

Source: Company, MNCL Research Estimates, consolidated numbers

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