La Opala RG| Buy | TP: Rs 325 | CMP: Rs 230

MONARCH NETWORTH CAPITAL

Reset done, ready to shine.

We maintain our BUY rating with a revised target price of Rs. 325 (earlier Rs. 350) as we roll forward to Q2FY28E. The company delivered a better-than-expected performance, aided by the completion of dealer rationalisation and an improving demand environment. While market share recovery remains a work in progress, recent trends are encouraging. Profitability has been well sustained, supported by cost rationalisation measures, particularly post the closure of the Madhupur facility. Channel feedback also indicates improving traction in the Opalware segment, driven by festive and wedding season demand. While October has seen flat growth, November has started on an encouraging front. Despite recent market share erosion, we believe La Opala's strong balance sheet, established brand equity, and consistent dividend policy provide a solid foundation for a turnaround, with the risk-reward profile remaining favourable.

- Encouraging recovery: La Opala reported a better-than-expected performance, with revenue largely flat YoY at Rs. 909mn. While the headline numbers may appear subdued, they must be viewed in the context of the company's ongoing dealer rationalisation programme, which is now largely behind it. Encouragingly, demand trends appear robust as the industry enters the festive season, supported by a higher number of wedding days this year. The company is currently operating at around 70% utilisation levels, indicating healthy underlying demand momentum.
- Robust expansion in margins: The company reported a strong improvement in operating profitability, with OPM expanding 638bps YoY to 38.7%, primarily driven by lower employee costs following the shutdown of the Madhupur plant, which led to a 10.3% YoY reduction in employee expenses. EBITDA for the quarter stood at Rs. 352 mn, up 20% YoY, while PAT grew 11.3% YoY to Rs. 268 mn, despite a decline in other income (Rs. 64 mn vs. Rs. 154 mn YoY). La Opala continues to be the most profitable player in the Opalware segment, providing ample headroom to step up its advertising and brand-building initiatives.
- Outlook: We believe La Opala could be set for a strong comeback with the completion of its dealer rationalisation programme. The company's retail touchpoints, which had temporarily dipped to ~12,000, have now recovered to around 24,000, signalling a revival in channel confidence. While it is still early in the recovery cycle, we believe the company is on the right trajectory. Channel feedback highlights that La Opala continues to stand out in terms of product quality, although product availability had been a concern an issue that is now expected to improve steadily. With industry-leading margins and a strengthened cost structure, La Opala could be well positioned to pursue a more aggressive growth and marketing strategy, reinforcing our confidence.
- Valuation, view & key risks: At the current market price of Rs. 230, the stock trades at 19.4x FY27E and 16.7x FY28E EPS on our estimates. We have marginally tweaked our numbers to account for lower other income; however, we remain optimistic about the company's recovery trajectory. Few peers can match La Opala's robust balance sheet strength and strong cash-generating ability, which continues to provide comfort on valuations. We value the stock at 25x Q2FY28E EPS of Rs. 13, arriving at a target price of Rs. 325. Key Risks: Delay in overall recovery and weak consumer sentiment.

Target Pr	ice		325	Key Data	
				Bloomberg Code	LOG IN
CMP			230	Curr Shares O/S (mn)	111.0
				Diluted Shares O/S(mn)	111.0
Upside			41.3%	Mkt Cap (Rsbn/USDmn)	25.5/301.1
Price Per	formanc	e (%)		52 Wk H / L (Rs)	368/189
	1M	6M	1Yr	Daily Vol. (3M Avg.)	13735.8
LOG IN	-5.1	-4.3	-31.2		
NIFTY	1.1	2.6	5.9		

Source: Mee Equity, Bloomberg, Wilves Nescuren

Shareholding pattern (%)

	Sept-25	July-25	Mar-25	Dec-24
Promoter	65.84	65.84	65.84	65.64
DIIs	19.92	19.85	19.59	19.38
FIIs	0.83	0.83	0.92	1.84
Others	13.42	13.47	13.67	13.14
Source: BSE				

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Y/E Mar (Rsmn)	Revenue	YoY (%)	EBITDA	EBITDA (%)	Adj PAT	YoY (%)	Adj EPS	RoE (%)	RoCE (%)	P/E (x)	EV/EBITDA (x)
FY23	4,523	40.2%	1,722	38.1%	1,230	40.8%	11.1	16.2%	19.7%	34.8	22.5
FY24	3,651	-19.3%	1,360	37.3%	1,277	3.9%	11.5	15.7%	13.9%	28.7	23.5
FY25A	3,319	-9.1%	1,083	32.6%	966	-24.4%	8.7	11.5%	10.6%	26.2	18.8
FY26E	3,498	5.4%	1,306	37.3%	1,116	15.6%	10.1	13.5%	13.2%	22.9	15.6
FY27E	4,023	15.0%	1,532	38.1%	1,316	17.9%	11.9	15.8%	15.6%	19.4	13.2
FY28E	4,626	15.0%	1,805	39.0%	1,532	16.5%	13.8	17.6%	17.7%	16.7	11.1

Source: Company, MNCL Research Estimates



Further insights from recent interaction

- **Revenue recovery on track:** The company has completed dealer rationalization, and unlike previous quarters, there was no one-time institutional order.
- Other income for the quarter stood at Rs 64mn vs 154mn YoY during the quarter. This decline was due to dividend payout during the quarter. This is expected to normalize to close to Rs 100-110mn on a quarterly basis going forward.
- **Monthly trend:** October remained largely flattish; however, demand momentum has picked up from November onwards, indicating a healthy start to the festive season.
- **Employee cost normalization:** Employee expenses are expected to stabilize at Rs 140–150mn per quarter, forming the new base going forward.
- **Operational efficiency:** Capacity utilization currently stands close to 70%, leaving room for operating leverage benefits as volumes scale up.
- **Regional performance:** The North region continues to be the largest contributor to sales, followed by the South, which remains a strong growth driver.
- Channel performance: Modern trade witnessed robust growth, while all domestic channels performed well. The export segment remained subdued due to ongoing geopolitical tensions.
- Distribution and reach: The company has largely completed its consolidation phase, and dealer reach is expected to expand gradually in the coming quarters, supporting sustained growth momentum.

Quarterly Financials and Key Performance Indicators

Exhibit 3: Quarterly Financials

Y/E March (Rs mn)	Q2FY24	Q3FY24	Q4FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	Q2FY26
Particulars									
Net sales	892	1,071	825	729	906	913	771	653	909
Cost of Raw materials consumed	121	226	124	102	258	300	135	46	185
Staff cost	169	169	171	163	166	164	139	144	149
Other operational expenses	258	270	275	197	189	193	230	222	223
EBITDA	345	406	256	267	293	256	267	241	352
Depreciation	58	52	48	47	42	47	47	50	51
EBIT	287	354	208	219	251	209	220	191	300
Interest	15	21	13	13	12	16	12	12	13
Other Revenue/Income	102	116	112	110	154	95	118	143	64
Exceptional Item	-	-	-	-	-	-	-	-	-
Profit Before Tax	375	450	306	317	394	288	326	322	352
Tax	63	8	70	80	153	57	69	68	84
Profit After Tax	312	442	237	237	241	232	257	254	268
Growth (%)									
Revenue	-34%	-15%	-24%	-16%	2%	-15%	-7%	-10%	0%
EBITDA	-35.2%	-11.8%	-36.3%	-24.4%	-15.1%	-36.9%	4.3%	-9.5%	20.1%
PAT	-20%	27%	-19%	-18%	-23%	-48%	9%	7%	11%
Margin (%)									
EBITDA	39%	38%	31%	37%	32%	28%	35%	37%	39%
EBIT	32%	33%	25%	30%	28%	23%	29%	29%	33%
PAT	35%	41%	29%	32%	27%	25%	33%	39%	29%

Source: Company, MNCL Research



Financials (Consolidated)

Exhibit 4: Income Statement

Y/E March (Rs mn)	FY21	FY22	FY23	FY24	FY25A	FY26E	FY27E	FY28E
Revenues	2,113	3,227	4,523	3,651	3,319	3,498	4,023	4,626
Materials cost	570	632	790	507	796	584	664	763
% of revenues	27%	20%	17%	14%	24%	17%	17%	17%
Employee cost	401	531	695	689	632	600	660	726
% of revenues	19%	16%	15%	19%	19%	17%	16%	16%
Others	458	841	1,317	1,095	808	1,009	1,167	1,332
% of revenues	22%	26%	29%	30%	24%	29%	29%	29%
EBITDA	683.9	1,222.5	1,721.7	1,360.1	1,082.9	1,306	1,532	1,805
EBITDA margin (%)	32.37%	37.89%	38.06%	37.25%	32.63%	37.32%	38.08%	39.01%
Depreciation & Amortisation	122.3	136.6	217.6	216.8	183.2	205.3	214.3	250.3
EBIT	562	1,086	1,504	1,143	900	1,100	1,318	1,555
Interest expenses	2.5	40.7	74.9	64.7	52.7	48.8	44.0	40.0
PBT from operations	559	1,045	1,429	1,079	847	1,051	1,274	1,515
Other income	80.8	191.5	217.8	439.0	477.3	436.8	480.4	528.5
Exceptional items	-	-71.616	-	-	-	-	-	-
РВТ	640	1,165	1,647	1,518	1,324	1,488	1,754	2,043
Taxes	144	291	417	240	359	372	439	511
Effective tax rate (%)	23%	25%	25%	16%	27%	25%	25%	25%
Reported PAT	496	874	1,230	1,277	966	1,116	1,316	1,532
Adjusted PAT	496	874	1,230	1,277	966	1,116	1,316	1,532



Exhibit 5: Key Ratios

Y/E March	FY21	FY22	FY23	FY24	FY25A	FY26E	FY27E	FY28E
Growth Ratio (%)								
Revenue	-21.8%	52.7%	40.2%	-19.3%	-9.1%	5.4%	15.0%	15.0%
EBITDA	-34.6%	78.8%	40.8%	-21.0%	-20.4%	20.6%	17.3%	17.8%
Adjusted PAT	-41.2%	76.2%	40.8%	3.9%	-24.4%	15.6%	17.9%	16.5%
Margin Ratios (%)								
EBITDA	32.4%	37.9%	38.1%	37.3%	32.6%	37.3%	38.1%	39.0%
PBT from operations	30.3%	38.3%	36.4%	41.6%	39.9%	42.5%	43.6%	44.2%
Adjusted PAT	23.5%	27.1%	27.2%	35.0%	29.1%	31.9%	32.7%	33.1%
Return Ratios (%)								
ROE	8.2%	12.4%	16.2%	15.7%	11.5%	13.5%	15.8%	17.6%
ROCE	9.2%	15.4%	19.7%	13.9%	10.6%	13.2%	15.6%	17.7%
ROIC	7.4%	11.7%	15.7%	14.9%	11.6%	13.4%	15.4%	16.9%
Turnover Ratios (days)								
Gross block turnover ratio (x)	0.9	1.3	1.2	1.1	1.0	1.0	1.1	1.1
Debtors	65	37	29	25	32	27	27	21
Inventory	51	41	61	100	78	70	70	65
Creditors	83	111	121	63	35	50	50	55
Cash conversion cycle	33	(32)	(31)	62	74	47	47	31
Solvency Ratio (x)								
Net debt-equity	0.0	0.0	0.0	0.0	0.0	(0.0)	(0.0)	(0.0)
Debt-equity	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Interest coverage ratio	253.2	31.4	23.0	24.4	26.1	31.5	40.9	52.1
Gross debt/EBITDA	0.0	0.1	0.1	0.1	0.1	0.1	0.0	0.0
Current Ratio	8.3	7.1	8.5	20.3	18.3	19.0	19.8	17.2
Per share Ratios (Rs)								
Adjusted EPS	4.5	7.9	11.1	11.5	8.7	10.1	11.9	13.8
BVPS	60.0	66.7	69.8	76.7	74.3	74.3	76.2	81.0
CEPS	5.6	9.1	13.0	13.5	10.4	11.9	13.8	16.1
DPS	0.7	1.2	3.0	3.0	10.0	10.0	10.0	9.0
Valuation (x)*								
P/E (adjusted)	66.3	34.1	34.8	28.7	26.2	22.9	19.4	16.7
P/BV	3.3	3.0	2.9	2.6	2.7	2.7	2.6	2.5
EV/EBITDA	38.4	21.6	22.5	23.5	18.8	15.6	13.2	11.1

Source: Company, MNCL Research estimates



Exhibit 6: Balance Sheet

Y/E March (Rs mn)	FY21	FY22	FY23	FY24	FY25A	FY26E	FY27E	FY28E
SOURCES OF FUNDS								
Equity Share Capital	222	222	222	222	222	222	222	222
Reserves & surplus	6,436	7,183	7,527	8,293	8,022	8,028	8,233	8,767
Shareholders' fund	6,658	7,405	7,749	8,515	8,244	8,250	8,455	8,989
Total Debt	46	167	156	123	136	108	98	98
Def tax liab. (net)	271	308	472	368	365	365	365	365
Total Liabilities	6,975	7,880	8,378	9,006	8,745	8,723	8,919	9,452
Gross Block	2,255	2,442	3,642	3,655	3,770	3,422	3,572	4,172
Less: Acc. Depreciation	1,223	1,360	1,577	1,794	2,011	1,761	1,975	2,226
Net Block	1,032	1,082	2,064	1,861	1,759	1,661	1,597	1,947
Right to use	112	110	109	108	106	106	106	106
Capital WIP	797	1,084	3	58	58	50	50	50
Net Fixed Assets	1,940	2,277	2,176	2,026	1,923	1,813	1,749	2,103
Investments	2,998	3,506	4,178	4,759	5,109	5,109	5,109	5,109
Inventories	297	366	757	1,003	706	671	772	824
Sundry debtors	378	324	362	245	287	259	298	266
Cash	43	44	45	6	6	155	286	448
Loans & Advances	47	52	48	50	50	50	50	50
Other assets	1,714	1,896	1,403	1,183	930	930	930	951
Total Current Asset	5,477	6,188	6,793	7,246	7,088	7,174	7,444	7,649
Trade payables	130	191	262	87	77	80	91	115
Other current Liab.	299	381	316	171	172	171	170	167
Provisions	13	13	14	9	13	13	13	13
Net Current Assets	5,035	5,603	6,202	6,980	6,827	6,910	7,170	7,354
Total Assets	6,975	7,880	8,378	9,006	8,745	8,723	8,919	9,452



Exhibit 7: Cash Flow

Y/E March (Rs mn)	FY21	FY22E	FY23E	FY24E	FY25A	FY26E	FY27E	FY28E
Operating profit bef working capital changes	833	994	1,093	682	1,122	1,436	1,445	1,801
Trade and other receivables	58	(23)	(37)	118	(42)	28	(39)	31
Inventories	253	(68)	(383)	(237)	297	36	(101)	(52)
Trade payables	19	123	111	(175)	(10)	3	11	24
Changes in working capital	1,024	1,270	1,421	1,011	1,338	1,808	1,883	2,312
Direct taxes	(191)	(276)	(328)	(329)	(216)	(372)	(439)	(511)
Cash flow from operations	833	994	1,093	682	1,122	1,436	1,445	1,801
Net Capex	(463)	(431)	(221)	(82)	(151)	(100)	(150)	(600)
Others	(330)	(319)	(468)	(166)	126	-	-	-
Cash flow from investments	(792)	(750)	(689)	(247)	(25)	(100)	(150)	(600)
FCF	370	563	872	600	971	1,336	1,295	1,201
Repayment of borrowings	(38)	129	-	-	-	(10)	(10)	-
Increase/(decrease) in debt	-	-	(18)	(35)	15	-	-	-
dividend	(0)	(333)	(311)	(333)	(1,111)	(1,110)	(1,110)	(999)
Cash flow from financing	(41)	(245)	(404)	(433)	(1,149)	(1,187)	(1,164)	(1,039)
Net change in cash	(0)	(1)	0	2	(1)	149	131	162

Source: Company, MNCL Research Estimates



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